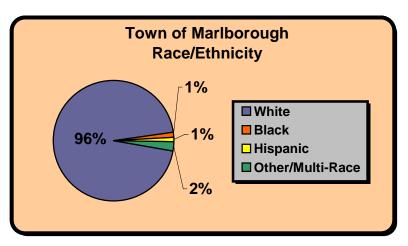
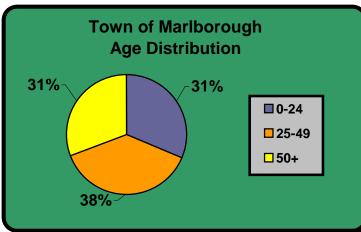


Town of Marlborough Workforce Profile

Marlborough is located 14 miles southeast of Hartford, has a land area of approximately 23 square miles and is home to 5,876 residents.

Marlborough's population is comprised of 96% Whites, 1% Blacks, 1% Hispanics, and 2% Other/Multi-Race individuals.

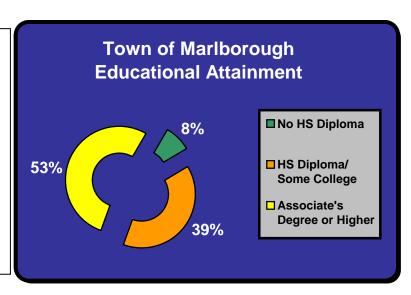




The town's median age is 41. The age distribution is demonstrated in the pie chart to the left.

Of Marlborough residents age 25+, 8% do not have a high school diploma, 39% possess a diploma or some college, and 53% have earned an Associate's degree or higher (State: 16%, 46%, and 38% respectively).

The 2003 cumulative dropout rate for the regional school district is 10% (up 3.3% from the previous year) and 89% of graduates pursue post-secondary education (down 5.6%).



2005 Business Profile:

Sector	# of Firms	% of Total	# of Employees	% of Total
Agriculture	10	3.4%	31	2.2%
Construction and Mining	57	19.3%	135	9.4%
Manufacturing	14	4.7%	74	5.1%
Transportation and Utilities	8	2.7%	23	1.6%
Trade	47	15.9%	293	20.4%
Finance, Insurance, and Real	25	8.5%	220	15.3%
Estate				
Services	123	41.7%	661	46.0%
Government	3	1.0%	0	0.0%
Total	295	100.0%	1,438	100.0%

Top Five Employers (2002):

- Marlborough Health Care Center
- Healthplan Services Inc.
- Marlborough Elementary School
- Marlborough Country Barn, Inc.
- IMS

Marlborough's labor force is 3,419 and the unemployment rate is 3.6% (September 2005).

Capital Workforce Partners is looking to support an effective workforce development system that strategically connects economic development and education resources to build and maintain a strong and vibrant workforce by researching and understanding the individual towns' growth and vitality.

Sources: 2000 Census, CT Department of Economic and Community Development, CT Department of Labor, and the CT Department of Education.